

## Member Major Projects Board meeting – 11<sup>th</sup> May 2026

### Housing Developments Steering Group – update

#### Background

As updated to MMPB at its meeting in January 2026, a Housing Development Steering Group (HDSG) has been in place since December 2025 to provide enhanced member-level oversight of the Council's housing development programme, strengthening governance, financial transparency and risk management. It was agreed to provide regular updates from the HDSG to MMPB.

#### Update as at end April 2026

Since the last update to Members, the Group has met formally in February and April 2026. Key areas of focus during this period have included:

- Governance and assurance
  - The Group's Terms of Reference have been agreed, clarifying its role in providing strategic direction and oversight to the housing development programme.
  - Arrangements are in place to ensure consistent reporting, document control and access for all Steering Group members.
- Programme performance and reporting
  - The Steering Group has reviewed successive Programme Highlight Reports, noting improvements in clarity, structure and maturity as these are developed.
  - Work is ongoing to improve how financial data (cashflow, build costs and sales performance) is presented, including alignment with wider corporate reporting.
- Financial and market considerations
  - Members have reviewed scheme-level financial performance and emerging market factors affecting sales and build costs.
  - Market intelligence and horizon scanning form part of ongoing discussions to ensure schemes remain viable and responsive to changing conditions.
- Delivery risks and emerging issues
  - Key delivery risks, including cost inflation, sales rates and the impact of external factors, have been discussed, with mitigating actions identified which could include future decisions on tenure changes.
  - Forward-looking issues, such as the impact of planned highways works near existing developments, have been noted, with assurance sought on communication and community engagement plans.
- Social value and data maturity
  - The Group has reviewed social value reporting from development partners and discussed alignment with the Council's emerging corporate social value framework.
  - Members have considered the use of Power BI dashboards and other data tools to support clearer, more timely reporting on programme performance.

**Duncan Hall**  
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**30.04.2026**